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7 January 1980

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MEMORANDUM FOR:

Center for the Study of Intelligence

FROM: Director of Central Intelligence

SUBJECT: Your Article in CONTRA

1. I enjoyed your piece on intelligence and policymaking in the last issue of CONTRA. I'm glad to see your project is continuing apace.

2. One point you make about policymakers being seized with indi-vidual pieces of raw intelligence strikes a raw nerve. I am very concerned about that. It seems to me it makes our work less productive and gives the policymaker a distorted view. I hope you'll address it further as you proceed.

3. In the penultimate paragraph, you talk about my concern that "intelligence tends to lose its independence in the policy process." I'm not sure just how you meant that. I am concerned about that possi-bility and have made considerable efforts to ensure that our role in SALT and other controversial policy issues has left us Simon Pure.

4. Nonetheless, I believe that the pendulum in the intelligence community has swung much too far in the opposite direction--that is, eschewing any intelligence analysis that could possibly be interpreted as expressing an opinion on policy. I would suspect that you will find as you continue your work on this issue that our frequent ineffectiveness in addressing what the policymaker is concerned with is because of this aversion to appearing to be part of the policy process. We are part of the policy process. We must address ourselves to what the policymakers are considering. We simply cannot take sides on what the policies should be.

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STAT   ' 5. I would refer you to [   ] article in the same issue of CONTRA, which is one small example of how in writing unbiased non-policy intelligence we can address the policymakers' concerns because we are thinking in policy terms.

STANSFIELD TURNER

STAT   cc: Editor, CONTRA
             [   ] Center for the
             Study of Intelligence

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